



CANADA NICKEL
COMPANY

CANADA NICKEL COMPANY—CRAWFORD NICKEL PROJECT

INITIAL PROJECT DESCRIPTION (IPD) MEETING

IPD MEETING REPORT — Timmins Economic Development Committee (TEDC), Mattagami Region Source Protection Committee (MRSCP) & Artic Riders (Smooth Rock Falls Snowmobile Club)

MEETING INFORMATION																
DATE	May 10 th , 2022															
TIME	2:00 – 3:00 PM															
LOCATION	Zoom Meeting															
PARTICIPANTS	Number of people present: 19															
	<table border="0"> <tr> <td><input type="checkbox"/> Janie Romain, TEDC</td> <td><input type="checkbox"/> Mike Scott, TEDC</td> </tr> <tr> <td><input type="checkbox"/> Jean-Marc Berubé, Arctic Riders</td> <td><input type="checkbox"/> Neer Shah, TEDC</td> </tr> <tr> <td><input type="checkbox"/> Christy Marinig, TEDC</td> <td><input type="checkbox"/> Noella Rinaldo, TEDC</td> </tr> <tr> <td><input type="checkbox"/> Kelsey Luxton, TEDC</td> <td><input type="checkbox"/> Jeremy Elomaa, TEDC</td> </tr> <tr> <td><input type="checkbox"/> James Parisi, TEDC</td> <td><input type="checkbox"/> Tom Laughren, TEDC & Timmins Fire Chief</td> </tr> <tr> <td><input type="checkbox"/> Christina Beaton, City of Timmins</td> <td><input type="checkbox"/> Ross MacDonald, TEDC</td> </tr> <tr> <td><input type="checkbox"/> Brenda Camirand, City of Timmins</td> <td><input type="checkbox"/> Gulab Singh, TEDC</td> </tr> <tr> <td><input type="checkbox"/> Scott Tam, City of Timmins & Acting Chair of the Mattagami Region Source Protection Committee</td> <td><input type="checkbox"/> Madison Mizzau, TEDC</td> </tr> </table>	<input type="checkbox"/> Janie Romain, TEDC	<input type="checkbox"/> Mike Scott, TEDC	<input type="checkbox"/> Jean-Marc Berubé, Arctic Riders	<input type="checkbox"/> Neer Shah, TEDC	<input type="checkbox"/> Christy Marinig, TEDC	<input type="checkbox"/> Noella Rinaldo, TEDC	<input type="checkbox"/> Kelsey Luxton, TEDC	<input type="checkbox"/> Jeremy Elomaa, TEDC	<input type="checkbox"/> James Parisi, TEDC	<input type="checkbox"/> Tom Laughren, TEDC & Timmins Fire Chief	<input type="checkbox"/> Christina Beaton, City of Timmins	<input type="checkbox"/> Ross MacDonald, TEDC	<input type="checkbox"/> Brenda Camirand, City of Timmins	<input type="checkbox"/> Gulab Singh, TEDC	<input type="checkbox"/> Scott Tam, City of Timmins & Acting Chair of the Mattagami Region Source Protection Committee
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CANADA NICKEL	<ul style="list-style-type: none"> ✓ Pierre-Philippe Dupont, Vice President Sustainability ✓ Alexandra Armstrong, Community Relations & Communications Coordinator 															
FACILITATION	<ul style="list-style-type: none"> ✓ Isaac Gauthier – Facilitator – Transfert Environment and Society 															
OBJECTIVES	<ul style="list-style-type: none"> <input type="checkbox"/> Present an overview of the new Impact Assessment Process <input type="checkbox"/> Present the main elements of the <i>Initial Project Description (IPD)</i> <input type="checkbox"/> Obtain feedback on the preliminary IPD from stakeholders 															
MEETING HOLDER	Canada Nickel Company															
AGENDA	<ol style="list-style-type: none"> 1. Welcome 2. Meeting Agenda Approval 3. The (new) Impact Assessment Process <ol style="list-style-type: none"> 3.1 What has changed? 3.2 Where is Canada Nickel in the process? 															

	<ul style="list-style-type: none"> 4. Initial Project Description <ul style="list-style-type: none"> 4.1 Project Information 4.2 Stakeholder, Community, and Indigenous Engagement 4.3 Existing Infrastructure and Activities 4.4 Proposed Mine Facilities/Infrastructure 4.5 Preliminary Decommissioning Approach 4.6 Preliminary Schedule 4.7 Preliminary List of Activities 4.8 Baseline Studies 4.9 Approvals 4.10 Potential Impacts of the Project 5. Questions and Feedback 6. Next steps 7. Varia 8. Meeting End
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MEETING HIGHLIGHTS

ISSUES AND CONCERNS

✓ TEDC	<input type="checkbox"/> Project labour requirements
✓ TEDC	<input type="checkbox"/> Location of potential downstream processing in the region
✓ Arctic Riders	<input type="checkbox"/> Project impacts on local housing

SUGGESTIONS

✓ TEDC	<input type="checkbox"/> Add passenger rail service, health care services and retail as economic sectors in Timmins
✓ TEDC	<input type="checkbox"/> Canada Nickel should partner with local training and education institutions, and Indigenous communities to manage the project’s labour requirements

FOLLOW-UPS

✓ Canada Nickel	<input type="checkbox"/> Share the Meeting Report and attached presentation
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GENERAL COMMENTS

✓ TEDC	<input type="checkbox"/> The Mattagami River is the best location for the Crawford Project’s water discharge
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1. WELCOME

Ms. Alexandra Armstrong, Canada Nickel's Community Relations & Communications Coordinator, begins the meeting with a brief introduction of the team and the accompanying engagement consultants from TES.

She mentions that, since many of the participants have already received part of the information shared in the presentation, she will quickly go through some of the slides. Participants are invited to ask questions or share comments freely throughout the meeting, at their discretion. Q&A periods are also planned throughout the presentation.

2. MEETING AGENDA APPROVAL

The meeting agenda is approved.

3. THE NEW IMPACT ASSESSMENT PROCESS

Ms. Armstrong presents an overview of the scope and schedule of the new federal Impact Assessment (IA) Process, managed by the Impact Assessment Agency of Canada (IAAC or Agency). She mentions that the new process relies heavily on Indigenous and public participation and will thus involve many phases of engagement and consultations with the community. For further details, please refer to the presentation available in the Appendix, slides 6 to 8.

3.1 What has changed?

Ms. Armstrong mentions that the new process has a strong focus on participation, especially at the early planning phase of a project. Proponents like Canada Nickel will therefore discuss the preliminary design of their projects to gather as much feedback as possible, with the aim of improving project design, identifying a broad scope of issues, and planning appropriate mitigation measures. The process also strongly focuses on Indigenous participation and the assessment of social impacts, in addition to environmental impacts. No questions or comments are raised.

3.2 Where is Canada Nickel in the process?

Ms. Armstrong mentions that Canada Nickel is currently at the beginning of the Planning Stage of the IA Process, namely engagement on a Draft Initial Project Description (IPD), the preliminary planning document for the Crawford Project. Once Canada Nickel has completed its engagement on the preliminary document, it will integrate the feedback received and submit the formal IPD to the Agency by mid-summer 2022. No questions or comments are raised.

4. INITIAL PROJECT DESCRIPTION

Ms. Armstrong presents an overview of the Crawford Project's design. For further details, please refer to the presentation available in the Appendix, slides 10 to 43.

4.1 Project Information

Ms. Armstrong mentions that the project's design is that of an open pit nickel mine project, the same as what was shared during previous engagement activities. The major difference being that the mine's lifecycle is much longer than originally estimated, going from a 25-year mine life as described in the Preliminary Economic Assessment (2021) to a minimum 40-year mine life. No questions or comments are raised.

4.2 Stakeholder, Community, and Indigenous Engagement

Ms. Armstrong provides an overview of the different engagement phases and activities that were initiated since the project was launched. She mentions that a significant amount of Indigenous and community engagement was undertaken. Of note, two parallel engagement processes are ongoing, an Indigenous process and a community process. Both aim to improve the IPD document through feedback before the final version is submitted to the Agency by mid-Summer.

Ms. Armstrong adds that Canada Nickel is also planning two virtual public information sessions, on May 13th and May 16th, for which the communications and marketing have recently begun.

To sum up Canada Nickel's engagement process, Ms. Armstrong shares the three key takeaways, namely that Indigenous and stakeholder communities will be heard, that the engagement processes are ongoing and flexible, and that Canada Nickel wants to know what the communities and individuals care about in terms of interests and expectations. For further details, please refer to the presentation. No questions or comments are raised.

4.3 Existing Infrastructure and Activities

Regarding the existing infrastructure and activities, Ms. Armstrong mentions that the site is a greenfield site with regards to mining and advanced exploration, that has albeit been extensively logged. Canada Nickel has been undergoing several types of activities, including approximately 3 years of surface drilling. The company is currently looking to identify and locate local hunting blinds or evidence of human activity on the site, to inform the owners of the mining project. Letters are left when blinds are identified, to ensure communications with the local users.

In addition, the Crawford Project is undergoing different activities, including environmental baseline studies, engineering studies, permitting, etc. Importantly, Canada Nickel plans to have a finalized Feasibility Study by late Q4 2022. No questions or comments are raised.

4.4 Proposed Mine Facilities/Infrastructure

In terms of the project's design considerations and its facilities and infrastructure, Ms. Armstrong mentions from the start that the site layout has changed significantly since Canada Nickel last engaged with the community. The project's footprint is currently between 80 and 90 square kilometers. The layout involves efforts to minimize the project's footprint and encroachment on local waterbodies, notably the West Buskegau River. Ms. Armstrong notes that, during drilling and exploration activities, the project will maintain a 100 meters minimum distance with local waterbodies wherever possible, instead of the regulatory 30 meters.

Canada Nickel will also avoid the relocation of the 115 kV powerline that is located east of the project, while relocating the existing 500 kV powerline and building a new 230 kV powerlines. Both these powerlines will be

located to the west of the site, along the new location for Highway 655. Mr. Dupont adds that both powerlines and the Highway will form a corridor. For further details, please refer to the presentation.

Concerning the layout, Canada Nickel is planning three open pits, named the Main, East, and West Zones. Before accessing the ore, approximately 40 meters of overburden will need to be removed, composed of clay, sand, and gravel. Due to the structural quality of the ground, Canada Nickel will be unable to stack its tailings, overburden, or waste rock to the heights (50 to 70 meters) that are sometimes seen at other projects. The maximum height will therefore be around 10 meters. Regarding the footprint, it will grow progressively, over time. The early years' processing capacity will be of 42 500 tonnes per day before expanding to a maximum processing of 120 000 tonnes per day. The Main Zone will be mined first, followed subsequently by the East and West zones.

Ms. Armstrong mentions that the tailings management facility will be the largest area (29 km²) of the site. While the tailings from the main zone will be stored in the surface facility, the tailings from the East and West zone will be stored in the mined out main zone pit. While the tailings have a large footprint, Canada Nickel sees advantages in this design, as it reduces the height of the tailings and thus the risks of dam failure. In addition, a larger tailing footprint will encourage greater carbon sequestration by exposing more tailings surface to the atmospheric conditions.

Ms. Armstrong mentions that Canada Nickel does not plan to build a work camp, due to the proximity of nearby communities. The site will also exclude an explosives manufacturing site, even though explosives will be stored on-site. A processing plant is also planned for the site. In terms of energy, the project will require a large amount of power, due to the heavy automation planned for the mining site. It is for this reason that a new 230 kV line is to be built from the nearby Porcupine Substation. While current large haul trucks are not yet fully electrified, Canada Nickel expects that this technology may be made available in the coming years, which will put added pressure on the project's energy requirements.

Regarding water management, Ms. Armstrong mentions that it is a topic for which Canada Nickel is particularly looking for feedback. While Canada Nickel has identified the Mattagami River for technical and financial considerations in the upcoming Feasibility Study as its intended water discharge location, this design decision is not yet concluded. The company is currently considering four water discharge locations, namely the Mattagami River, the North Driftwood River, the West Buskegau River or a potential combination of those locations. Regarding the project's water usage, Ms. Armstrong mentions that dewatering of the open pit, collection of runoffs, and recycling through the process will provide sufficient water for the processing system. It is anticipated that the site will collect more water than is needed for the system and will therefore have to discharge beyond the site's footprint – noting that water that leaves site will meet regulatory requirements prior to discharge to the environment. Thus, Canada Nickel will have to identify a location for its discharge.

Regarding the Mattagami River, it offers significant advantages, due to its size and flow and therefore capacity to accept additional water from the discharge. The project currently has minimal impact in that watershed since the river is located approximately 10 km from the site and therefore would require a pipeline for transport of discharge. These impacts will have to be included in the IA, though it is anticipated the total water flow added to the system will be less than 1%.

While the West Buskegau River is closer to the project, there has been an effort to avoid the river system in site design. The river also has an uneven and limited seasonal flow. Thus, a large amount of water discharged into the West Buskegau could have a significant impact, equivalent to approximately 30 % of the system's natural flow. A similar issue would occur in the North Driftwood River, as its flow is lower and inconsistent. Since the

project currently encroaches on the North Driftwood, which itself feeds the site with water, the impacts would be held within an approximate closed loop.

Ms. Armstrong invites the participants to share feedback on this crucial design issue.

QUESTIONS AND INTERVENTIONS		ANSWERS
Q & I 1	A participant from the TEDC agrees with the Mattagami as a potential discharge location, due to the reduced water flow impacts.	Ms. Armstrong thanks the participant for their feedback. Mr. Gauthier mentions to the participants that there will be other opportunities to share feedback or comment on the project’s design, including the discharge location.
Q & I 2	A participant from the MRSCP mentions that once Canada Nickel has a better idea of the plan and impacts regarding the water discharge location, the community will have more feedback to share.	Ms. Armstrong thanks the participant for their input.

4.5 Preliminary Decommissioning Approach

Ms. Armstrong mentions that Canada Nickel’s decommissioning approach is not the project’s final Closure Plan. Here again, the participant’s feedback will be used to improve and refine the decommissioning approach and ultimately, the Closure Plan. Overall, it is mentioned that the actual objective is to rehabilitate the open pit into a lake. She adds that Canada Nickel will be able to undertake this approach due to non-acid bearing nature of its mine rock, ore, and tailings. For further details, please refer to the presentation. No questions or comments are raised.

4.6 Preliminary Schedule

Regarding the schedule, Ms. Armstrong mentions that the project’s schedule has changed significantly since previous presentations, due to the mine’s extended lifetime of a minimum of 40 years. For further details, please refer to the presentation. No questions or comments are raised.

4.7 Preliminary List of Activities

Ms. Armstrong provides a quick overview of the project’s list of activities during the construction, operations, and closure phases. A few of the highlights concern the relocation of Highway 655, the relocation and construction of the 500 kV and 230 kV powerlines, the open pit development, etc. For further details, please refer to the presentation. No questions or comments are raised.

4.8 Baseline Studies

Ms. Armstrong shares details on the ongoing and upcoming baseline studies, including field studies. The list of baseline studies includes air quality, noise/light/vibrations, cultural heritage and archeology, geochemistry, hydrogeology, hydrology, social, economic & health context for the concerned communities, flora and vegetation, and land and aquatic wildlife. For further details, please refer to the presentation.

Ms. Armstrong adds that in terms of species of concern, no woodland caribou were identified within the project's area, despite being in extreme south of the caribou range. She further mentions that the baseline studies will continue in 2022. Finally, she adds that Indigenous communities will have their own process regarding many of the baseline studies, notably archeology and traditional land use.

QUESTIONS AND INTERVENTIONS		ANSWERS
Q & I 3	A participant from the TEDC mentions that rail and passenger services could be added to the Timmins socio-economic profile.	Ms. Armstrong thanks the participant for their feedback.
Q & I 4	A participant adds that a regional health care centre and retail should also be added to Timmins' socio-economic profile.	Ms. Armstrong thanks the participant for their feedback.

4.9 Approvals

Ms. Armstrong presents the list of preliminary and potential federal and provincial approvals. For further details, please refer to the complete list.

QUESTIONS AND INTERVENTIONS		ANSWERS
Q & I 5	<p>A participant from the TEDC asks what are Canada Nickel's plans for processing.</p> <p>The participant asks if Canada Nickel is still planning to use the Kidd Creek facility for its processing.</p> <p>The participant asks what is the processing plant's location.</p>	<p>Ms. Armstrong answers that Canada Nickel will mine 42 500 tonnes per day for the first few years and then scale up to 120 000 tonnes. Three types of concentrate will be processed: a high-grade nickel, a low-grade nickel, and an iron concentrate.</p> <p>About the use of Kidd's facility, Ms. Armstrong answers that this was an early design consideration and Canada Nickel no longer expects such an outcome, but this is still an option</p> <p>Mr. Dupont mentions that the ore will be processed on-site and that downstream processing has yet to be defined.</p>

4.10 Potential impacts of the Project

Ms. Armstrong provides a detailed overview of the project’s potential impacts and proposed preliminary mitigation measures. For specific details, please refer to the presentation.

She adds that per the new IA Process, the Agency, and by extension, Canada Nickel, is looking for feedback on potential impact topics that are of lesser relevance to the project and its eventual IA, due in part to its location and design. She cites, as examples: noise, ambient light, and vibrations as potential impacts of this type. Regarding carbon capture, she mentions that Canada Nickel is aiming for net-zero and with the project’s current design, she believes that there is a strong chance of success. She adds that the project may even be able to sell carbon credits.

Regarding the project’s social and public health impacts to Indigenous and local communities, Ms. Armstrong mentions that Canada Nickel will focus on the use of a local workforce, which will likely have impacts on the host communities, including in terms of housing, traffic, access to social and health services, education, changes of economic statuses, etc. She commits that Canada Nickel will look to work with the communities to identify impacts and appropriate mitigation measures. As an example, she cites a previous meeting where participants identified an increase in traffic as a potentially significant impact. The participants further suggested that Canada Nickel uses shuttles to transport its workers to the mine site, to reduce such an impact. She concludes by saying that each potential project impact will be assessed in the engagement process, the IA and through the project’s different committees, for example the Community Contributions and Procurement Committee.

QUESTIONS AND INTERVENTIONS		ANSWERS
Q & I 6	A participant from the TEDC asks if Canada Nickel is still looking at stainless steel and battery development in the region.	Mr. Dupont answers that Canada Nickel is looking at every downstream processing opportunity, namely a stainless-steel plant, and a battery development plant, but these options would probably be driven by a third party. He mentions that there are possibilities for an added value chain in the region.
Q & I 7	A participant from the TEDC suggests that Canada Nickel partners with local colleges and Indigenous communities to help manage the project’s workforce requirements.	Ms. Armstrong mentions that Canada Nickel is working with Northern College, College Boreal and the Far Northeast Training Board on this issue. She adds that Canada Nickel isn’t the only project in the region that will require a large workforce, which makes the issue of planning very important. As some extra information, she shares the project’s early employee estimates namely 1100 workers during peak construction with an average of 900 and 450 to 600 workers during operations.

QUESTIONS AND INTERVENTIONS		ANSWERS
Q & I 8	<p>A participant from the Arctic Riders snowmobile club asks where the workers will reside during the construction phase of the project.</p> <p>The participant adds that it will be an important challenge for local communities.</p>	<p>Ms. Armstrong answers that Canada Nickel plans to employ a local workforce wherever possible, which is why there is no planned work camp. She adds that the issue will need to be fully assessed and may therefore still change.</p>

5. QUESTIONS AND FEEDBACK

Ms. Armstrong opens the floor to the participants by asking them if there are any impacts that seem to be of lesser relevance to the project, per its initial design.

QUESTIONS AND INTERVENTIONS		ANSWERS
Q & I 9	<p>A participant from the TEDC asks if they need to register for the public meetings organized by Canada Nickel on May 13th and 16th.</p> <p>The participant asks how many participants have registered so far.</p> <p>The participant mentions that those are positive numbers.</p>	<p>Ms. Armstrong answers that participants must indeed register online, via Canada Nickel's website.</p> <p>She answers that 30 people have registered for the first meeting, and a little under 20 have registered for the second meeting.</p>

6. NEXT STEPS

Ms. Armstrong presents the next steps in terms of Canada Nickel's Indigenous and stakeholder engagement process. For further details, please refer to slide 46 of the presentation.

7. VARIA

No varia are proposed.

8. MEETING END

The meeting ends at 3:00.

APPENDIX I PRESENTATION