



CANADA NICKEL
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Canada Nickel Company

Delivering the Next Generation of Nickel

TSX-V: CNC

May 2024

www.canadanickel.com



Forward Looking Statements



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This Presentation contains certain information that may constitute "forward-looking information" under applicable Canadian securities legislation about Canada Nickel Company Inc. ("CNC" or the "Company"). All statements, other than statements of historical fact, are forward-looking statements and based upon expectations, estimates and projections as at the date of this Presentation. Often, but not always, forward-looking statements can be identified by the use of words such as "may", "will", "expect", "believe", "anticipate", "illustrative", "potential" or the negative of these terms or variations of them or similar terminology. In this Presentation, forward looking information includes, but is not limited to, statements regarding the potential of the Company's Crawford project, including future zero carbon production; potential size of carbon storage facilities and ability to have a net negative carbon footprint; , timing and results of economic studies, including the bankable feasibility study ("BFS"); mineral resource estimates and mineral reserve estimates; ability to realize on projected economic estimates, including EBITDA, NPV, IRR, all-in sustaining costs, free cash flow and C1 cash costs; scale, capital costs, operating costs and life of mine projections; potential to commercialize the IPT Carbonation process; timing of receipt of permits and commencement of construction and initial production; eligibility for Canadian federal refundable tax credits; the ability to sell marketable materials; strategic plans, including future exploration and development results; and corporate and technical objectives; statements regarding the future of the nickel market, including supply and political risks; and exploration activities at the Company's regional properties. Forward-looking information is necessarily based upon several assumptions that, while considered reasonable, are subject to known and unknown risks, uncertainties, and other factors which may cause the actual results and future events to differ materially from those expressed or implied by such forward-looking information. Factors that could affect the outcome include, among others: future prices and the supply of metals, the future demand for metals, the results of drilling, the ability to accurately predict mineralization, inability to raise the money necessary to incur the expenditures required to retain and advance the property, environmental liabilities (known and unknown), general business, economic, competitive, political and social uncertainties, results of exploration programs, risks of the mining industry, delays in obtaining governmental approvals, changes in international, national and local government, legislation, controls, regulations and political or economic developments, failure to obtain regulatory or shareholder approvals, relationships with local stakeholders, and the impact public health related disruptions in relation to the Company's business operations including upon its employees, suppliers, facilities and other stakeholders. There can be no assurance that such information will prove to be accurate, as actual results and future events could differ materially from those anticipated in such information. Accordingly, readers should not place undue reliance on forward-looking information. All forward-looking information contained in this Presentation is given as of the date hereof and is based upon the opinions and estimates of management and information available to management as at the date hereof.

This Presentation has been completed by CNC. Certain corporate projects referred to herein are subject to agreements with third parties who have not prepared, reviewed or approved this Presentation. The Presentation is not intended to reflect the actual plans or exploration and development programs contemplated for such projects. Any forward-looking statement speaks only as of the date on which it is made and, except as may be required by applicable securities laws, CNC disclaims any intent or obligation to update any forward-looking statement, whether as a result of new information, future events or results or otherwise. Although CNC believes that the assumptions inherent in the forward-looking statements are reasonable, forward-looking statements are not guarantees of future performance and accordingly undue reliance should not be put on such statements due to the inherent uncertainty therein. For additional information with respect to these and other factors and assumptions underlying the forward-looking information contained herein concerning the Company, please refer to the public disclosure record of the Company, including the Company's annual information form for the year ended October 31, 2022 and the most recent annual and interim financial statements and related management's discussion and analysis of the Company, which are available on SEDAR+ (www.sedarplus.ca) under the Company's issuer profile. The scientific and technical information contained in this Presentation has been reviewed by Steve Balch, P. Geo, (VP Exploration) who is a Qualified Person within the meaning of National Instrument 43-101

Foreign Exchange Assumptions

All amounts discussed herein are denominated in CAD dollars unless otherwise specified.



Canada Nickel is the leader in the next generation of large scale nickel supply and one of few new sources of potential supply outside Indonesia/China

Nickel market fundamentally short of nickel in medium and long-term – little to no supply growth outside Indonesia/China – potential supercycle emerging which occurs every 15-20 years

- Significant corporate activity in sector. Further activity expected to be driven by need for North American supply
Canada Nickel consolidation of a substantial new nickel district in established Timmins mining camp represents the Next Generation of Nickel – large scale, lower grade, open pit nickel sulphide projects with potential for zero carbon production led by its rapidly advancing Crawford Nickel Sulphide Project

- Key Investors: Agnico Eagle (11.0%), Samsung SDI (8.7%) and Anglo American (7.6%)
- Crawford BFS - \$2.5 billion after-tax NPV8% and IRR of 17.1%; increasing to \$2.6 billion after-tax NPV8% and IRR of 18.3% with projected Carbon Capture & Storage tax credits. 41 year project life
- Crawford is world's 2nd largest nickel reserve and 2nd largest resource¹
Annual EBITDA of \$811 million, free cash flow of \$546 million, and 48ktpa of nickel during peak 27 year period
- 1.5 million tonnes of CO₂ annually from IPT Carbonation process. Net negative contributor to global CO₂ footprint of 30 tonnes of CO₂ storage capacity per tonne of nickel (after project footprint)
- Permitting process underway targeting mid-2025 - First phase of federal permitting process successfully completed, Impact Statement (2nd phase) to be completed by mid-2024. Groundbreaking impact assessment agreements with First Nations
- Consolidated 42 km² of ultramafic/mag highs – 25X the 1.6km² geophysical footprint of Crawford
Successfully tested Reid, Midlothian, Texmont, Sothman, Bannockburn, Deloro, Mann Northwest, Reaume
- 10 targets > footprint than Crawford – Fully funded to unlock district potential in 2024
- NetZero Metals – Development of downstream nickel & stainless steel processing facilities in Timmins region

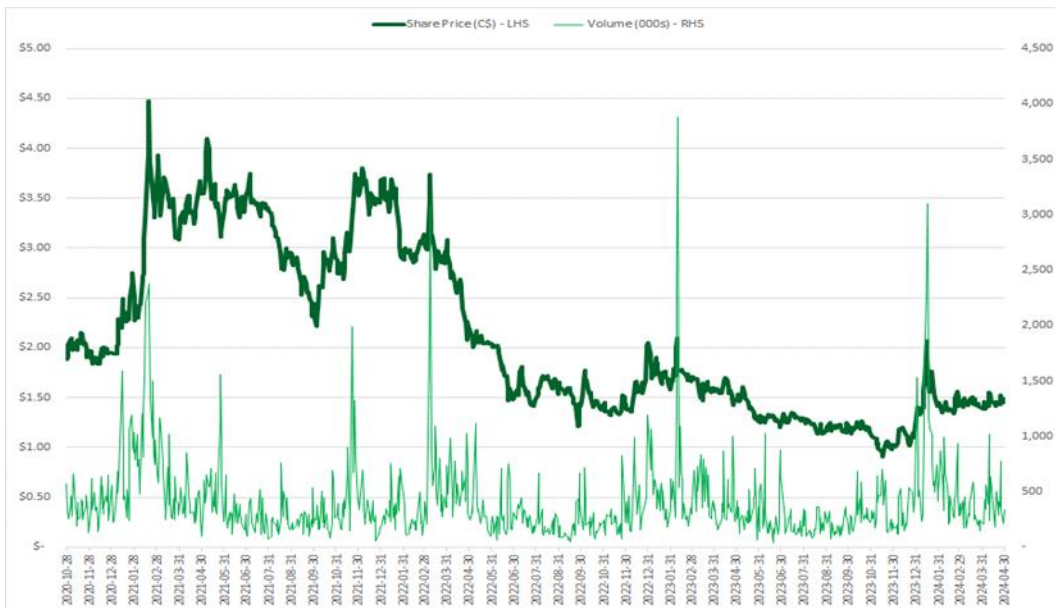
¹ Source: Wood Mackenzie, Nickel Cost Service Q3 2023 data

Capital Structure Analyst Coverage



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Share Price Performance



Capital Structure as of May 10, 2024

| | |
|---|--------------|
| Basic Shares Outstanding | 180.2 |
| Stock Options and RSUs | 15.9 |
| Warrants | 7.2 |
| Fully Diluted Shares Outstanding (M) | 203.3 |

Source: S&P Capital IQ, Bloomberg

- (1) Cash balance as of Jan 31, 2024 (most recent quarter)
- (2) Includes volume traded on TSXV and OTCQX
- (3) Includes Samsung SDI investment of US\$18.5M at FX rate of 0.74 which closed in Feb 2024
- (4) Includes repayment of US\$12M Auramet loan facility in Feb 2024

Proforma Capitalization as of May 10, 2024

| Ticker | TSXV: CNC | |
|---|-----------|--------|
| Share Price | (C\$) | \$1.41 |
| Market Capitalization | (C\$M) | \$254 |
| Cash & Equivalents ⁽¹⁾⁽³⁾⁽⁴⁾ | (C\$M) | \$51 |
| Debt ⁽⁴⁾ | (C\$M) | \$0 |

Market Data

| | | |
|-----------------------------------|---------|-----------------|
| 20-Day VWAP | (C\$) | \$1.44 |
| 52-Week High / Low ⁽²⁾ | (C\$) | \$2.24 / \$0.89 |
| 30-Day Avg. Daily Volume | (000's) | 366 |

Agnico Eagle 11.0%

SAMSUNG SDI 8.7%

AngloAmerican 7.6%

Management and Board 3.7%

Research Coverage

- Cantor Fitzgerald
- Cormark Securities
- Echelon Wealth Partners
- Haywood Securities
- Red Cloud Securities

Management and Board



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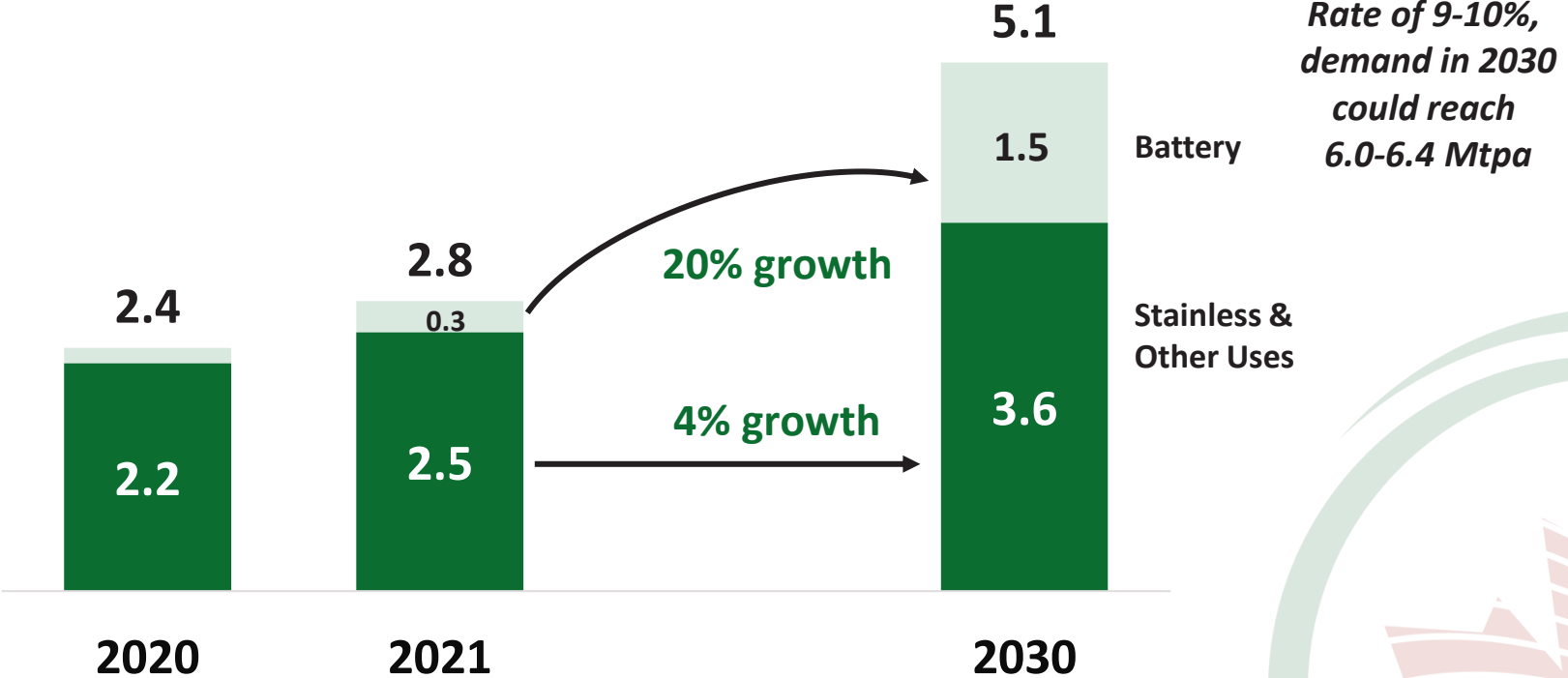
| | | | |
|--|---|--|--|
| <p>Mark Selby <i>CEO</i> B.Comm.</p> | <ul style="list-style-type: none"> Previous CEO of Royal Nickel Corporation Corporate development, strategy, business planning and market research Executive with Quadra Mining and Inco Nickel market expert | <p>David Smith <i>Chair</i> P.Eng., C.Dir.</p> | <ul style="list-style-type: none"> Senior VP, Finance and CFO of Agnico Eagle Mines Limited; Chartered Director, Director of Sprott Resource Holdings |
| <p>Wendy Kaufman <i>CFO</i> CPA, CA</p> | <ul style="list-style-type: none"> >25 years of experience leading mining companies in project finance, capital structure, capital markets, accounting and internal controls, tax, financial reporting and public disclosure; completed \$4 billion finance for Cobre Panama | <p>Francisca Quinn <i>Director</i> M.Sc.</p> | <ul style="list-style-type: none"> Co-founder and President of Quinn & Partners Inc., a recognized advisory firm advancing sustainability in business and capital markets; Previously with Carbon Trust and WSP Global |
| <p>Steve Balch <i>VP, Exploration</i> P.Geo.</p> | <ul style="list-style-type: none"> Geophysicist with 35 years experience specializing in Ni-Cu-PGE deposits including for Inco Ltd in the Sudbury Basin and Voiseys Bay Active in developing geophysics technology used in exploration globally | <p>Jennifer Morais <i>Director</i> BA, MBA, CFA</p> | <ul style="list-style-type: none"> >20 years as senior executive in private equity, alternative finance, mining finance and management consulting; previously with TPG Capital, CPPIB, OMERS, Hatch and CIBC |
| <p>John Leddy <i>Senior Advisor, Legal</i> LL.B.</p> | <ul style="list-style-type: none"> Senior Advisor, Legal and Strategic Matters at Karora Resources Inc. (formerly RNC Minerals); Over 20 years' experience as a business lawyer and former Partner at Osler | <p>Kulvir Singh Gill <i>Director</i> B.Comm., ICD.D</p> | <ul style="list-style-type: none"> 20 years of experience in innovation and sustainability in mining; lead innovation and growth projects for Fortune 500 clients across the mining, O & G and heavy industrial sectors |
| <p>Pierre-Philippe Dupont <i>VP, Sustainability</i> M.Sc.</p> | <ul style="list-style-type: none"> >15 years of experience in successfully obtaining environmental, community stakeholder and First Nation approvals for mining projects, including permitting Dumont Nickel and Canadian Malartic; former Director of Sustainability at Glencore | <p>Mike Cox <i>Director</i> B.Sc., MBA</p> | <ul style="list-style-type: none"> Managing Partner at CoDa Associates; previously head of Vale UK and Asian refineries following over 30 years in senior leadership roles in Base Metals with Inco and Vale |
| <p>Desmond Tranquilla <i>VP, Projects</i> P. Eng</p> | <ul style="list-style-type: none"> >32 years supporting major capital projects. Experience with both major greenfield and brownfield infrastructure projects, including Detour Gold project delivered on-time, on-budget | <p>Adam Schatzker, <i>VP, Corporate Development (Carbon Businesses)</i></p> | <ul style="list-style-type: none"> 20+ years of experience on Sell Side both equity research & investment Banking; RBC Capital Markets. 3+ years in Corp Dev incl Uranium One. Also worked with Mining Private Equity Fund |
| <p>Chris Chang <i>VP, Corporate Development</i></p> | <ul style="list-style-type: none"> 17 years Investment Banking & Capital Markets. Institutional Equities Mining Specialist Sales; Macquarie, Raymond James. Helped raise over \$1 billion of equity funding for junior and mid cap mining companies | | |

Nickel Demand Growth Accelerating from EVs



Nickel demand growth continues to be underestimated – demand on track to be up 9-10% annually in first 3 years of decade (*3-4X other base metals*) and forecasted by CNC to double by 2030 to 5+ Mt and potentially > 6 Mt.

Global Nickel Demand (Mtpa)
2020, 2021 & 2030 forecast



Source: INSG, CNC Analysis

Nickel Supply – Significant Political Risk

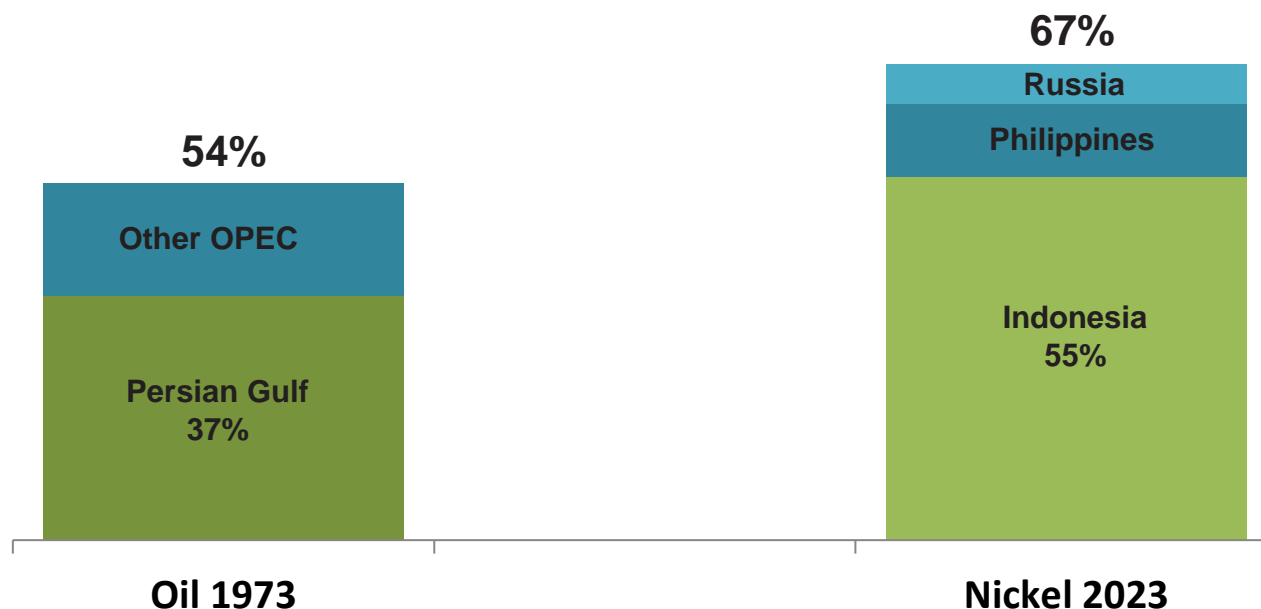
Is there an OPEC in our future??



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Nickel supply facing increasing political risk as Indonesia now dominates nickel supply growth. Just 3 countries control more nickel supply than OPEC did at its peak in 1973. Once HPAL build out largely completed by 2026, *expect Indonesia to manage supply through mining quotas*

Nickel Supply Concentration (2023) vs Oil Supply Concentration at OPEC peak (1973)



These 3 countries:

- Face revenue shortfalls
- Have intervened directly into mining sector

Source: U.S. EIA, Canada Nickel analysis

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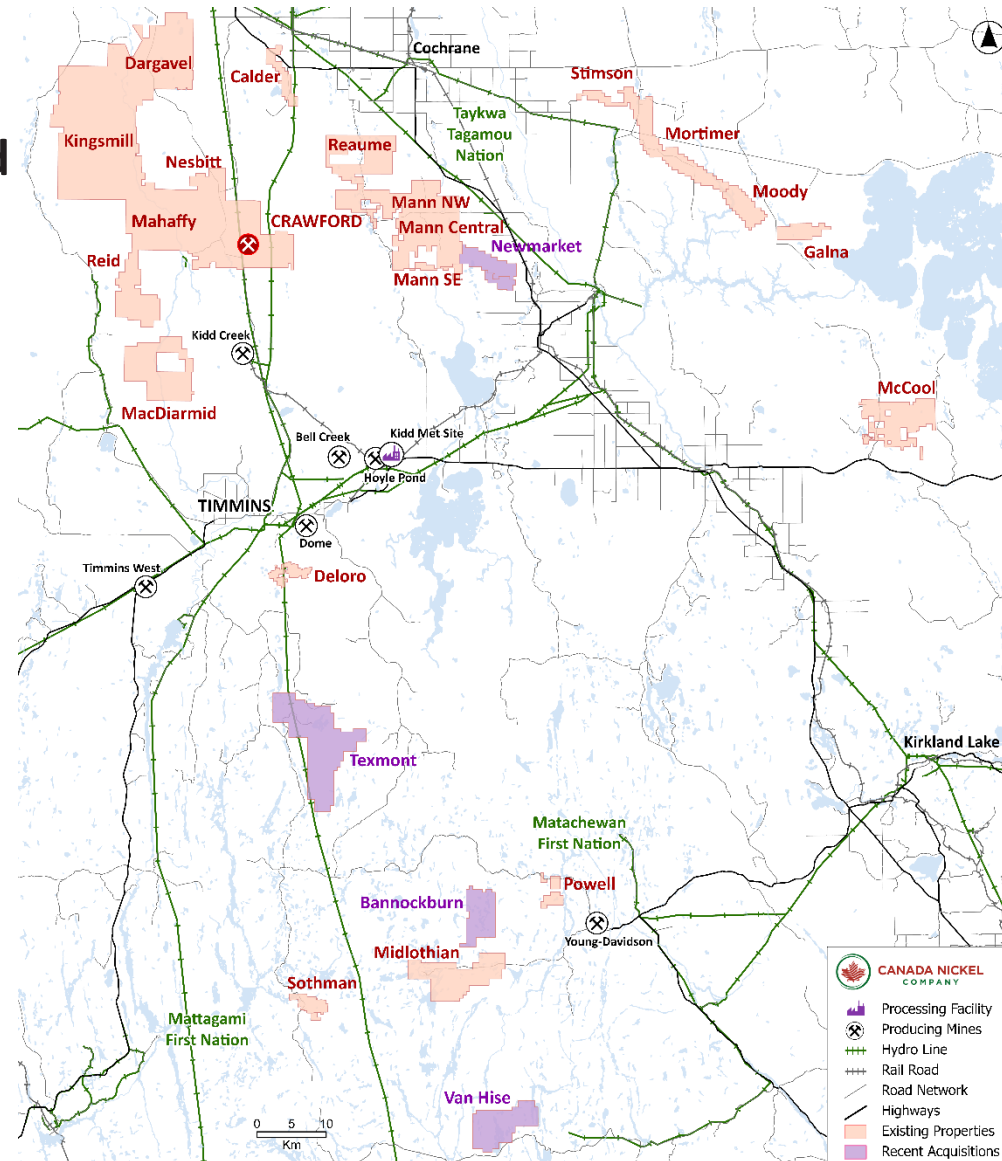
Crawford Nickel Sulphide Project Location & Infrastructure



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One of the largest nickel sulphide resources located in a well-established mining camp with infrastructure

- Major support infrastructure in place
 - Roads, power, water
 - Rail connection
- Rich mining history and skilled, local workforce
- Long history of resource development
- Close proximity to contractors and producing mines





The Crawford BFS demonstrates strong financial returns based on a large resource with significant upside potential.

| | |
|-------------------------------|---|
| Robust Economics | <ul style="list-style-type: none">▪ US\$2.5 billion after-tax NPV₈; (\$2.6 billion including expected Carbon Capture & Storage tax credit)▪ 17.1% after-tax IRR (18.3% including expected CCUS tax credits) |
| Large Scale, Long Life | <ul style="list-style-type: none">▪ 48ktpa nickel, 0.8ktpa cobalt, 13kozpa PGMs, 1.6mtpa iron, and 76ktpa chrome over 27 year peak production period▪ 1.6Mt of nickel, 58Mt of iron, 2.8Mt of chrome over project life▪ 41-year mine life (US\$1.9 billion initial capex) |
| Low Cost | <ul style="list-style-type: none">▪ Life-of-mine average net C1 cash cost of US\$0.39/lb▪ Life-of-mine average net AISC of US\$1.54/lb |
| Highly Profitable | <ul style="list-style-type: none">▪ Average annual EBITDA of US\$811 million and free cash flow of US\$546 million during 27 year peak period▪ Life-of-mine US\$667 million and US\$431 million respectively |

Crawford BFS Operating Costs & Capex



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Two phase production plan peaks at nickel production of 48ktpa with a life-of-mine AISC of US\$1.54/lb (\$3,395 per tonne)

| | Unit | Phase I (Years 1 – 3.5) | Phase II (Years 3.5 – 29) | Phase III (Years 30 – 41) | Life-of-Mine (Years 1 – 41) |
|--|-----------------|-----------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|
| Mill Capacity | ktpd | 60 | 120 | 120 | 120 |
| Nickel Production | ktpa | 26 | 48 | 18 | 38 |
| Net C1 Cash Cost | US\$ / lb | \$2.67 | \$0.68 | (\$2.39) | \$0.39 |
| Nickel Recovery | % | 48% | 46% | 25% | 41% |
| Strip Ratio | Waste : Ore | 2.37 | 2.29 | n/a | 2.33 |
| NSR | US\$ / t milled | \$34.96 | \$32.31 | \$16.96 | \$28.08 |
| Onsite Costs | US\$ / t milled | \$17.48 | \$12.38 | \$6.31 | \$10.88 |
| Net AISC | US\$ / lb | \$2.96 | \$1.54 | (\$1.72) | \$1.54 |
| C1 Cash Cost (Net of By-Product Credits) | US\$ / lb | \$2.67 | \$0.68 | (\$2.39) | \$0.39 |
| Initial / Expansion Capital | US\$M | \$1,943 | \$1,600 | \$0 | \$3,543 |

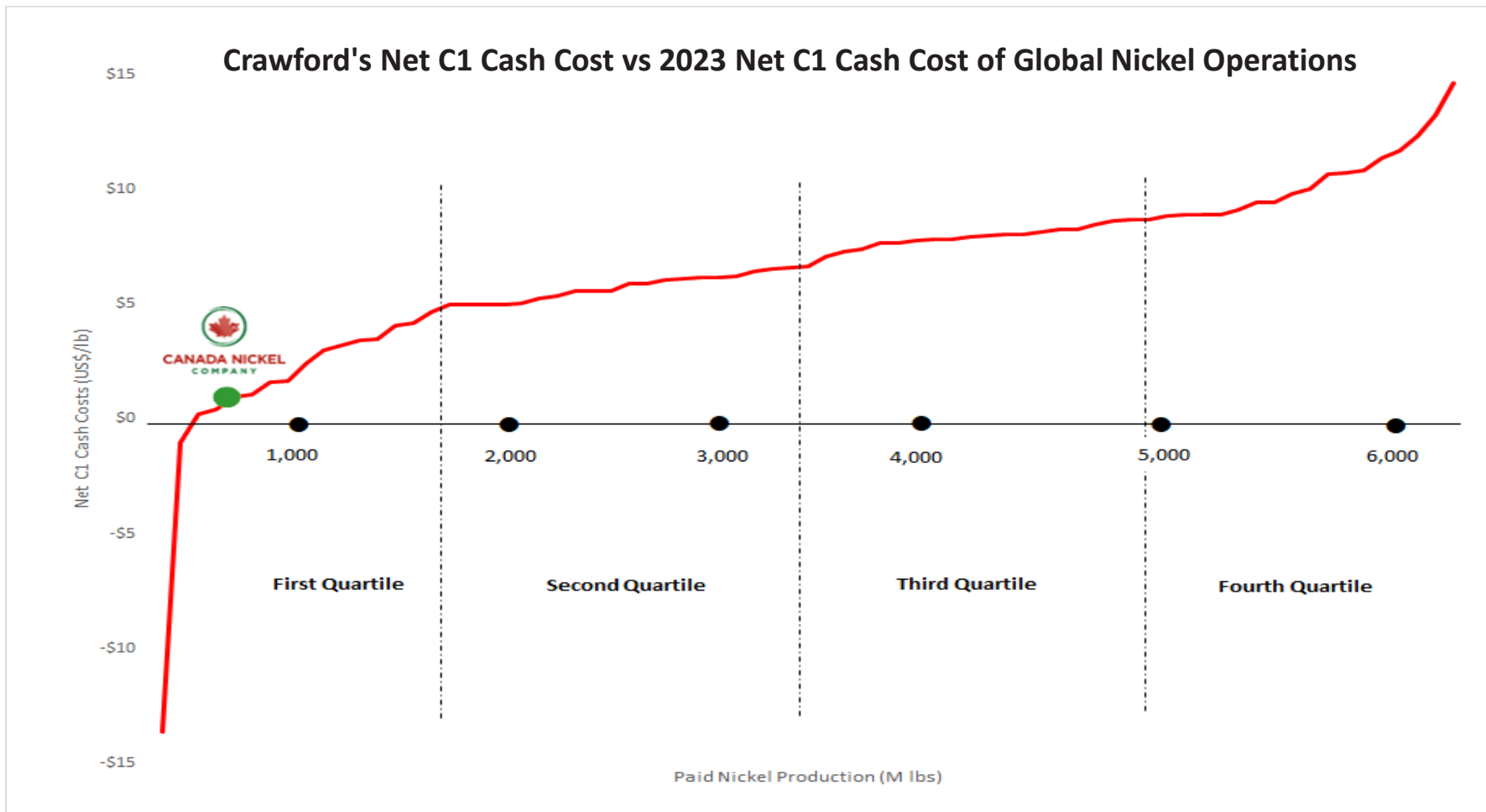
Source: Bankable Feasibility Study news release, titled "Canada Nickel Announces Positive Bankable Feasibility Study For its Crawford Nickel Sulphide Project", Effective Date of October 12, 2023

Crawford: 1st Quartile Net Cash Cost Producer



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Based on BFS results, Crawford is expected to be a low-cost producer with 1st quartile Net C1 Cash Cost and All-in Sustaining Costs.



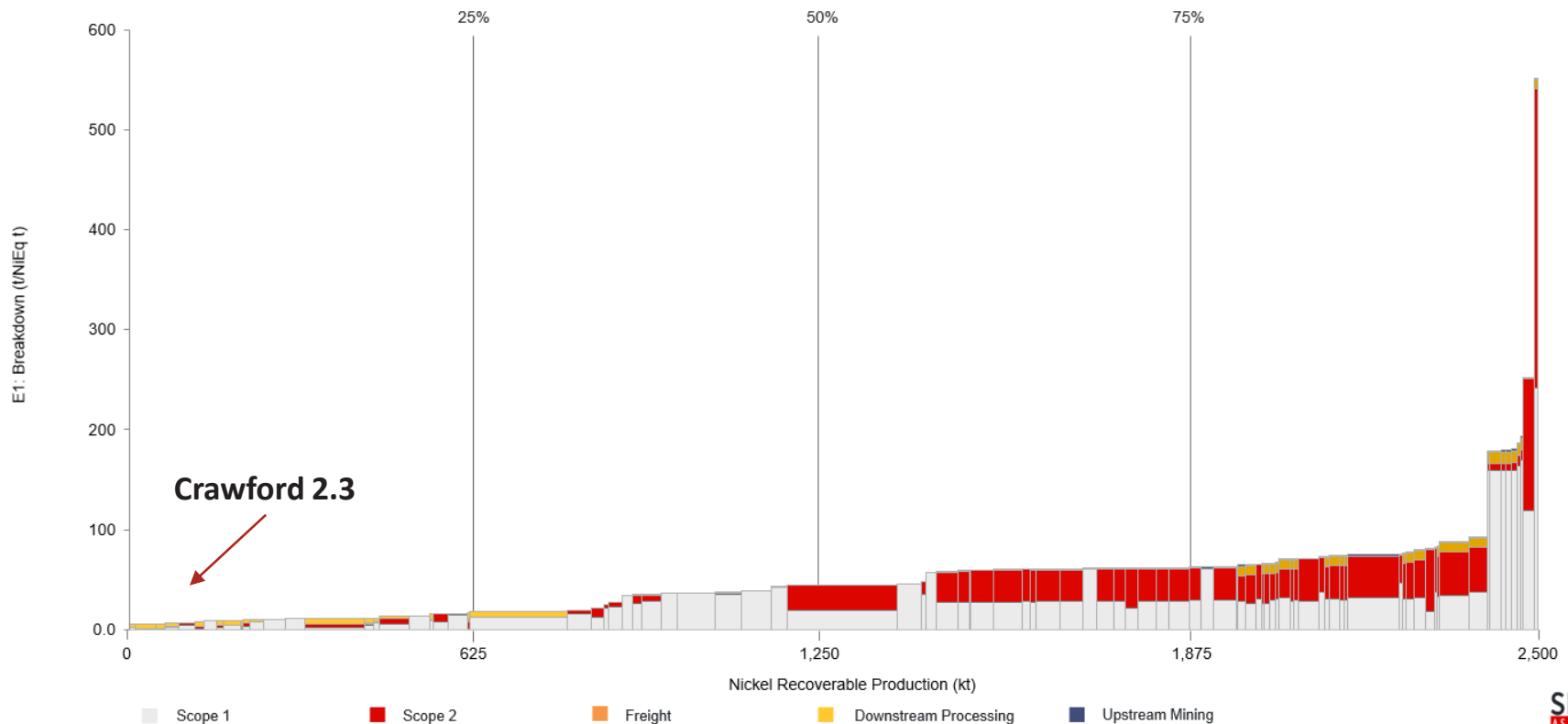
Source: Wood Mackenzie

Crawford: Low Carbon Footprint



Crawford estimated to produce 2.3 tonnes CO₂ per tonne of nickel equivalent production: 89% lower than industry average of 34 tonnes of CO₂ based on Skarn E₀.

Nickel GHG Intensity Curve - CO_{2e} Intensity (tCO_{2e}/t NiEq)



Source: Skarn Associates Q2-2023

E₀ basis is to first saleable product (concentrate); does not include any downstream processing (other sulphides: 4 - 6 t CO₂ / t Nickel); based on Scope 1 + Scope 2 emissions.

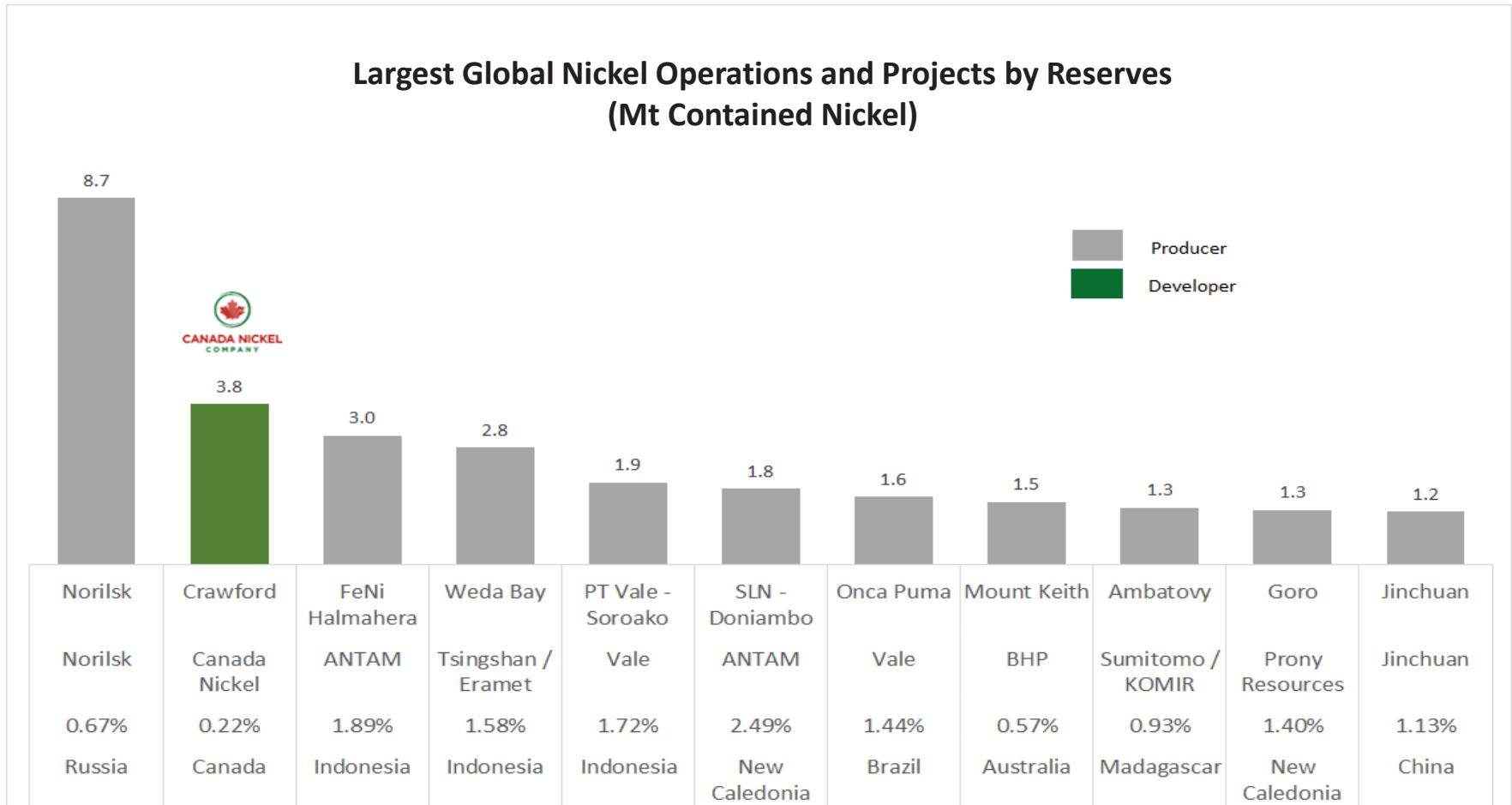
Second Largest Nickel Operation & Project Globally (Proven & Probable Reserves)



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Crawford contains the world's 2nd largest nickel reserves

**Largest Global Nickel Operations and Projects by Reserves
(Mt Contained Nickel)**



Source: Wood Mackenzie, Company fillings

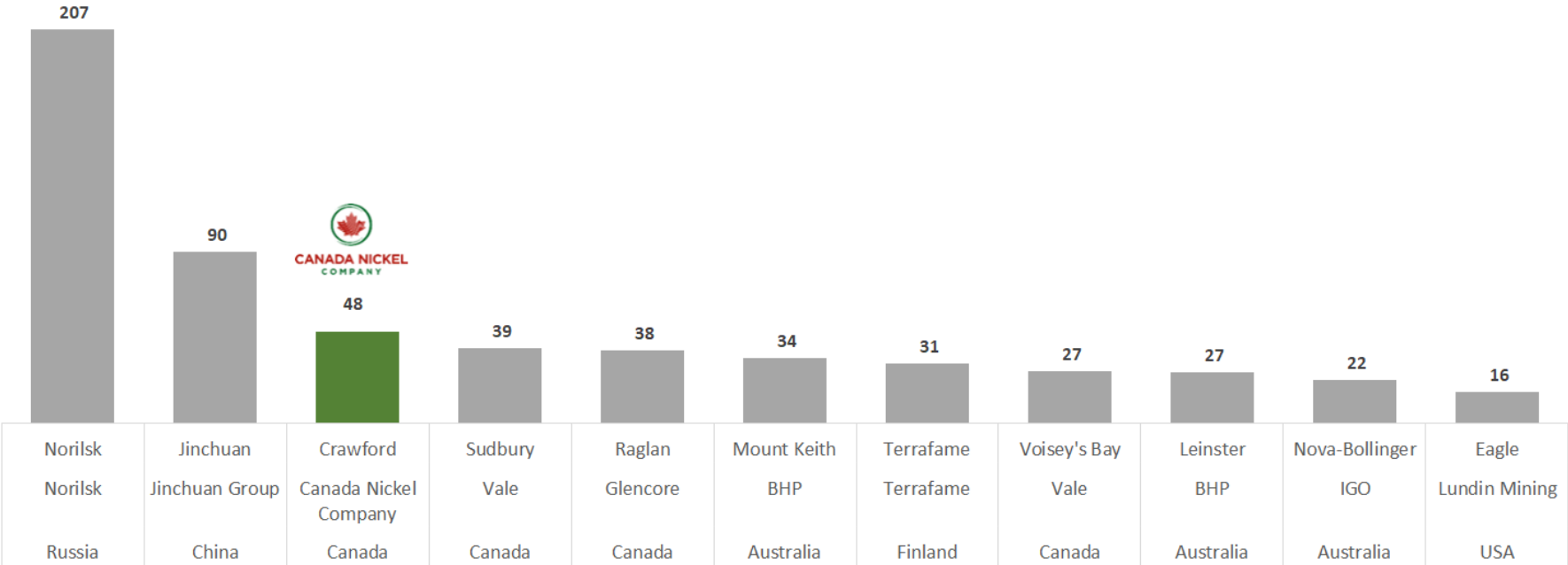
Crawford Nickel Sulphide Project



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Crawford is expected to be the 3rd largest nickel sulphide operation globally, based on bankable feasibility study results

Largest Global Nickel Sulphide Operations Based on 2022 Annual Production



Source: Wood Mackenzie, Company fillings

Crawford Anchored by 2nd Largest Nickel Resource¹



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Measured & Indicated resource increased by 74% (compared to the 2022 resource estimate) to 6.0 million tonnes

| | Tonnage | Grade | | | | | | | Contained Metal | | | | | |
|--------------------------------|---------|--------|--------|----------|----------|--------|--------|----------|-----------------|---------|----------|----------|---------|---------|
| | (Mt) | Ni (%) | Co (%) | Pd (g/t) | Pt (g/t) | Fe (%) | Cr (%) | Bruc (%) | Ni (Mt) | Co (Kt) | Pd (Moz) | Pt (Moz) | Fe (Mt) | Cr (Mt) |
| Higher Grade Main Zone | | | | | | | | | | | | | | |
| Measured | 253 | 0.30 | 0.013 | 0.027 | 0.012 | 6.40 | 0.59 | 1.73 | 0.8 | 33.1 | 0.2 | 0.1 | 16.2 | 1.5 |
| Indicated | 296 | 0.28 | 0.013 | 0.023 | 0.012 | 6.93 | 0.57 | 1.36 | 0.8 | 39.0 | 0.2 | 0.1 | 20.5 | 1.7 |
| Mea+Ind | 549 | 0.29 | 0.013 | 0.025 | 0.012 | 6.68 | 0.58 | 1.53 | 1.6 | 72.1 | 0.4 | 0.2 | 36.7 | 3.2 |
| Inferred | 212 | 0.28 | 0.013 | 0.018 | 0.011 | 6.91 | 0.56 | 1.21 | 0.6 | 28.2 | 0.1 | 0.1 | 14.6 | 1.2 |
| Lower Grade Main Zone | | | | | | | | | | | | | | |
| Measured | 280 | 0.22 | 0.013 | 0.011 | 0.009 | 6.89 | 0.59 | 1.15 | 0.6 | 36.8 | 0.1 | 0.1 | 19.3 | 1.6 |
| Indicated | 698 | 0.21 | 0.013 | 0.011 | 0.009 | 7.10 | 0.57 | 1.07 | 1.5 | 91.7 | 0.2 | 0.2 | 49.6 | 4.0 |
| Mea+Ind | 978 | 0.21 | 0.013 | 0.011 | 0.009 | 7.04 | 0.58 | 1.10 | 2.1 | 128.5 | 0.3 | 0.3 | 68.9 | 5.6 |
| Inferred | 1,324 | 0.21 | 0.013 | 0.010 | 0.009 | 7.20 | 0.57 | 0.94 | 2.8 | 173.8 | 0.4 | 0.4 | 95.4 | 7.5 |
| Higher Grade East Zone | | | | | | | | | | | | | | |
| Measured | 394 | 0.26 | 0.012 | 0.015 | 0.009 | 5.92 | 0.65 | 3.10 | 1.0 | 49.2 | 0.2 | 0.1 | 23.3 | 2.5 |
| Indicated | 300 | 0.26 | 0.013 | 0.011 | 0.007 | 5.85 | 0.63 | 3.19 | 0.8 | 37.8 | 0.1 | 0.1 | 17.5 | 1.9 |
| Mea+Ind | 694 | 0.26 | 0.013 | 0.013 | 0.008 | 5.89 | 0.64 | 3.14 | 1.8 | 87.1 | 0.3 | 0.2 | 40.9 | 4.4 |
| Inferred | 112 | 0.26 | 0.013 | 0.010 | 0.007 | 5.90 | 0.62 | 2.89 | 0.3 | 14.2 | 0.0 | 0.0 | 6.6 | 0.7 |
| Lower Grade East Zone | | | | | | | | | | | | | | |
| Measured | 169 | 0.16 | 0.013 | 0.011 | 0.009 | 7.25 | 0.54 | 0.40 | 0.3 | 21.3 | 0.1 | 0.0 | 12.3 | 0.9 |
| Indicated | 172 | 0.17 | 0.012 | 0.011 | 0.009 | 7.11 | 0.52 | 0.93 | 0.3 | 21.2 | 0.1 | 0.1 | 12.2 | 0.9 |
| Mea+Ind | 341 | 0.17 | 0.012 | 0.011 | 0.009 | 7.18 | 0.53 | 0.67 | 0.6 | 42.5 | 0.1 | 0.1 | 24.5 | 1.8 |
| Inferred | 45 | 0.17 | 0.013 | 0.010 | 0.008 | 7.11 | 0.54 | 0.55 | 0.1 | 5.8 | 0.0 | 0.0 | 3.2 | 0.2 |
| Total Crawford Resource | | | | | | | | | | | | | | |
| Mea+Ind | 2,562 | 0.24 | 0.013 | 0.014 | 0.010 | 6.67 | 0.59 | 1.69 | 6.0 | 330.2 | 1.2 | 0.8 | 170.9 | 15.1 |
| Inferred | 1,693 | 0.22 | 0.013 | 0.011 | 0.009 | 7.08 | 0.57 | 1.09 | 3.7 | 222.0 | 0.6 | 0.5 | 119.9 | 9.7 |

¹Source: Wood Mackenzie, Nickel Cost Service Q3 2023 data

Accelerated Carbonation Process Achieves NetZero and Generates Substantial CO₂ Credits



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Canada Nickel's simple carbon storage approach – IPT Carbonation or In-Process Tailings Carbonation – utilizes tailings directly from the mineral processing circuit and conditions them with CO₂ for a brief period of time

- Latest IPT Carbonation testwork demonstrates potential to store 1.5 million tonnes of CO₂ annually - leading strategy house confirms Crawford project could expect in excess of C\$25 per tonne of CO₂ in storage fees from IPT Carbonation process
- Potential demand for 20 million tonne annual storage is in excess of 1.5 million tonne capacity for Crawford – supports Company's belief that Timmins Nickel District can anchor a Zero Carbon Industrial Cluster in the Timmins-Cochrane region
- Portion of project capital expenditures to become eligible for carbon capture and storage - refundable investment tax credits of 37.5% to 60% for years 2022-2030 and 18.75% to 30% for years 2031-2040, as announced in 2022 federal budget

Drill Core Oct 2021 vs Oct 2020 Spontaneous Carbonation (white minerals)



Permitting Milestone: Successful Completion of First Phase of Federal Permitting



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Successfully completed first phase of federal permitting process

Commencement of the Impact Statement Phase

Signed ground-breaking Impact Assessment Process Agreements

TAYKWA TAGAMOU



NATION

“Taykwa Tagamou Nation is proud of the partnership we have with Canada Nickel. This innovative model of applying Traditional Knowledge through a land use study enables our community to both understand the project’s impacts through all stages of its life cycle, while ensuring that, as the stewards of our Traditional Territory, development is conducted in an environmentally sustainable manner”, said Chief Bruce Archibald

“True Indigenous partnerships, such as ours with Canada Nickel, provide certainty for proponents, along with economic opportunity for Northern Ontario and impacted Indigenous communities,” said Deputy Chief Derek Archibald. “With this certainty, Taykwa Tagamou Nation is meaningfully participating in the project’s economic development from beginning to end”.



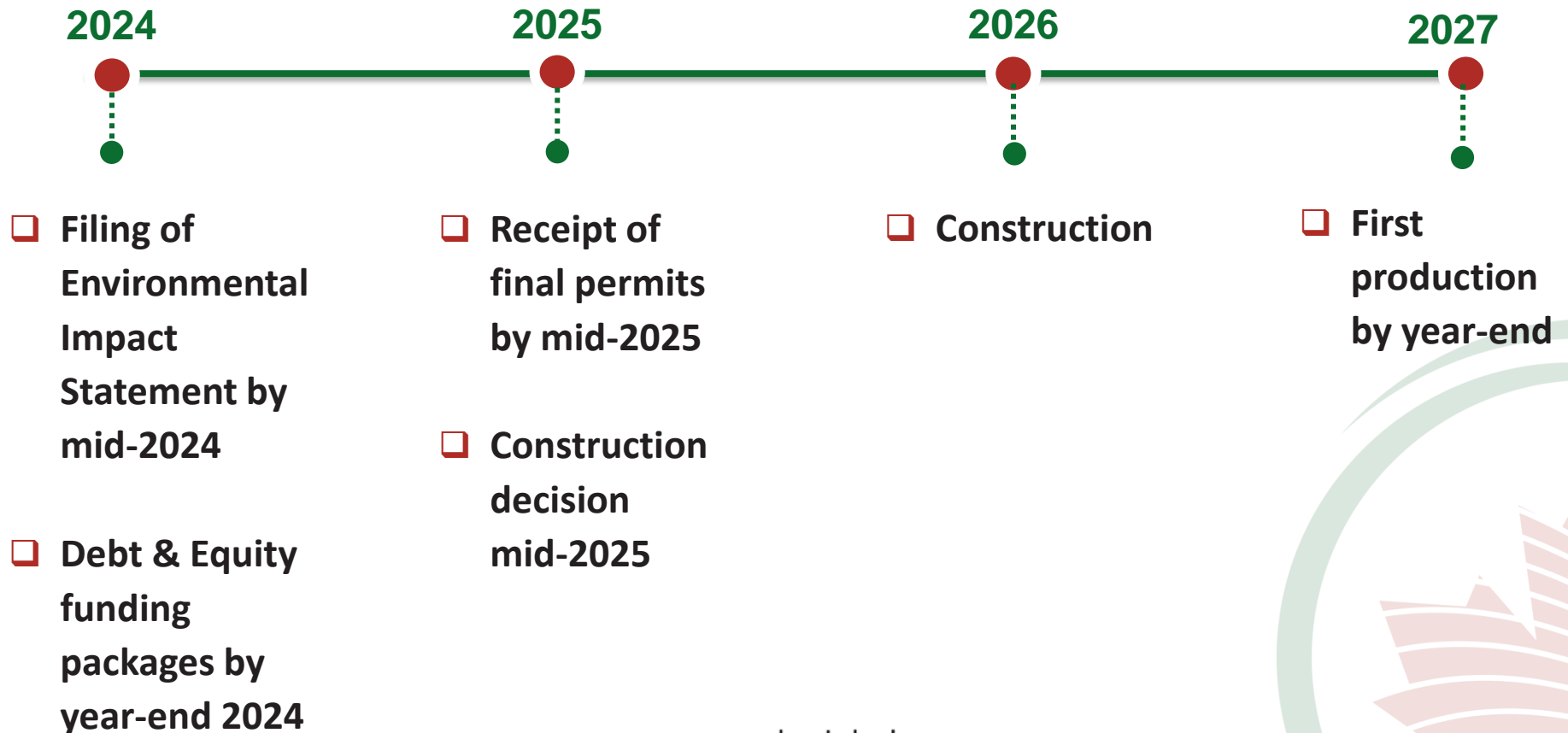
Chief Chad Boissoneau, of Mattagami First Nation, commented “Agreements of this nature, built upon honest and genuine relationships, benefit both the First Nation and the Proponent. First Nations can fully participate in the Impact Assessment of a major project on our Traditional Land, while supporting Canada Nickel in making properly informed, sustainable, and respectful decisions about a project that stands to be of great benefit to our community.”

Crawford Project Milestones



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Project is less than 18 months away from target receipt of permits and construction decision



Timmins Nickel District



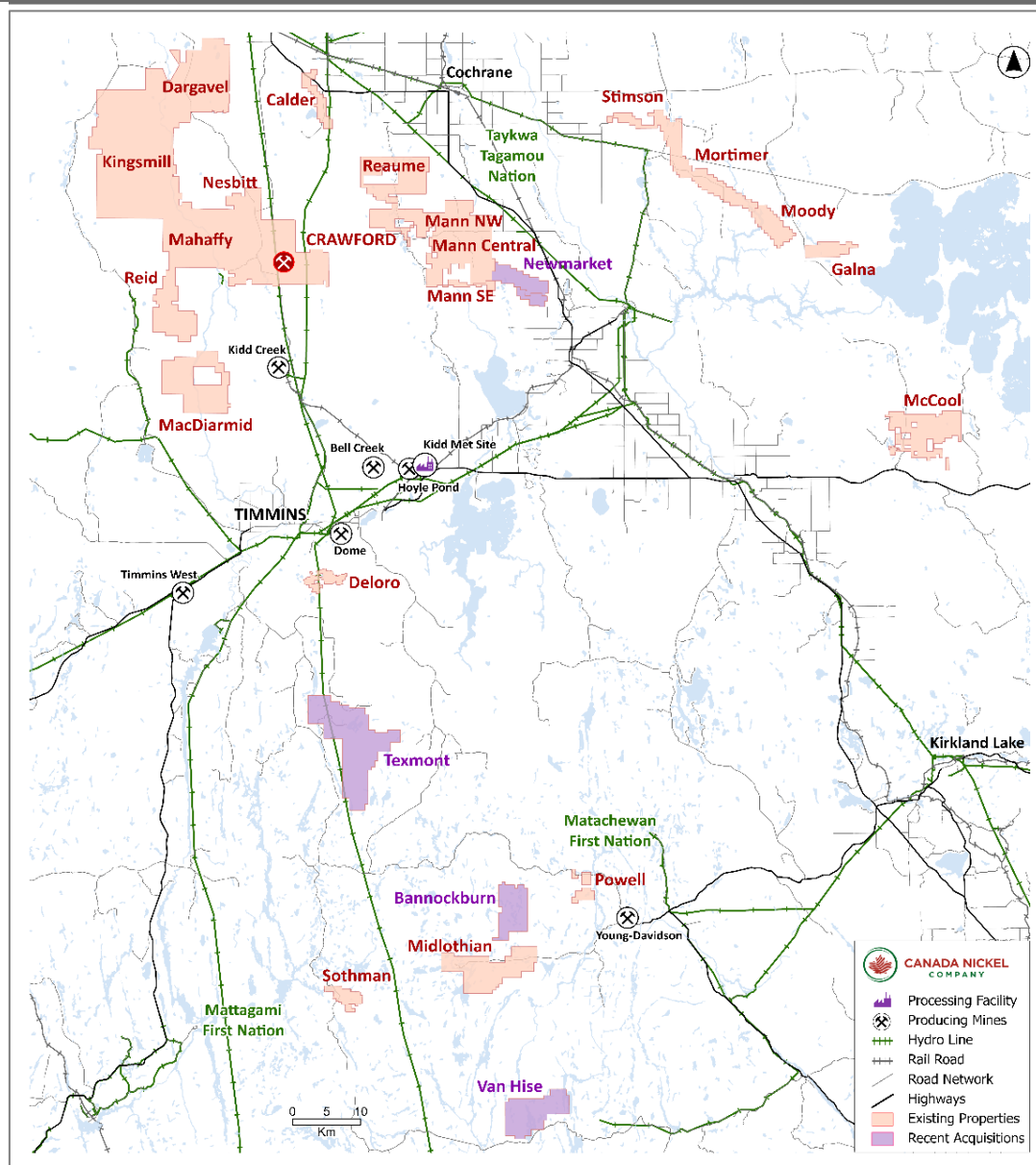
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Potential to be World's Largest Nickel Sulphide District

Consolidated 20+ targets with 42km² of target geophysical footprint
25X the scale of 1.6 km² at Crawford

Since 2019:

- 15 of 16 new properties successfully drilled
- 10 properties have target footprint larger than Crawford
- 180 of 192 drillholes (67,669m), 94% success rate in intersecting target mineralization
- Reid – best drill interval to date – 687 metres of 0.27% nickel including 36.0 metres of 0.41% nickel and 7.5 metres of 0.5% nickel
- Successful initial metallurgical tests with Crawford flowsheet at Reid, Mann NW



2024 Exploration Objectives



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2024 Exploration target - 7 new resources within 12 months, 6 potential discoveries

Resource Targets

| Property | Drilling Start | Resource Timeline | Geophysical footprint (km ²) |
|---------------------|----------------|-------------------|--|
| Texmont | Q1-24 | Q2 2024 | 0.1 |
| Deloro | Q1-24 | Q3 2024 | 0.4 |
| Reid | Q1-24 | Q4 2024 | 3.9 |
| Mann Central | Q2-24 | Q4 2024 | 3.1 |
| Mann NW | Q3-24 | Q1 2025 | 6.0 |
| Bannockburn | Q3-24 | Q1 2025 | 0.4 |
| Midlothian | Q3-24 | Q1 2025 | 1.7 |
| <u>TOTAL</u> | | | <u>15.6</u> |

Multiple of Crawford Footprint

9.8X

Discovery Targets

| Property | Geophysical footprint (km ²) |
|---------------------|--|
| Newmarket | 2.2 |
| Mann SE | 4.1 |
| Moody | 1.8 |
| Stimson | 0.7 |
| Mortimer | 0.6 |
| Van Hise | 2.3 |
| <u>TOTAL</u> | <u>11.7</u> |

Multiple of
Crawford
Footprint

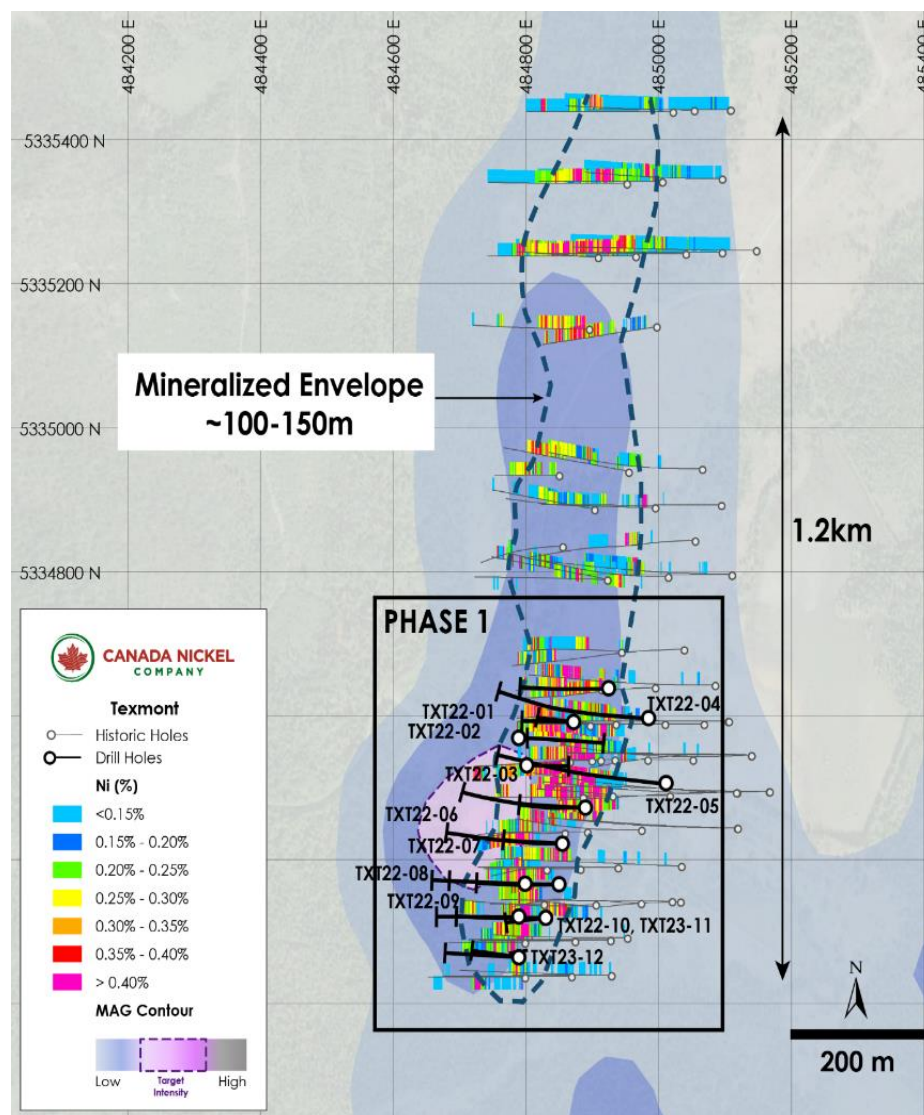
7.3X

Texmont Mine Acquisition: Near Term Production Potential



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- In March 2023, Canada Nickel acquired the past producing Texmont mine. A mine and mill operated on the site from July 1971 to December 1972 at a capacity of 500 tpd.
- Provides potential for near-term open pit production from near-surface high grade mineralization
- Contains an ultramafic body with a target geophysical footprint ~ 1.2 kilometres long by 150 metres wide
- A historic resource estimate of 3.2 million tonnes grading 0.9 % nickel was reported
- Drilling continues to confirm high grade mineralization over 400 metres of strike length that remains open to the north and at depth
 - Hole 22-03: 5.2 metres of 2.60% nickel within 21.0 metres of 1.22% nickel
 - Hole 22-06: 4.0 metres of 2.43% nickel within 12.0 metres of 1.45% nickel
- Initial met work yielded excellent nickel and cobalt recoveries producing high-grade concentrates:
 - Nickel recoveries of 79 - 84%; Cobalt recoveries of 77 - 83%
 - Concentrate grades of 18 - 28% nickel with up to 0.7% cobalt





Canada Nickel's wholly owned subsidiary, NetZero Metals – to develop Downstream Nickel Processing & Stainless Steel Facilities in the Timmins Region

- Expected to be the largest nickel processing facility in North America and largest stainless-steel and alloy production facility in Canada to fill a key gap in the North American electric vehicle supply chain – utilizing proven, low environmental footprint technology
- Each production facility is expected to use Canada Nickel's carbon storage capacity at its Crawford Nickel project to deliver zero carbon nickel and stainless steel and alloy production
- The Company has appointed SMS, Metso, and Ausenco to lead the engineering studies for the facilities. Feasibility studies are underway and expected to be completed by year-end, with the nickel processing plant expected to begin production by 2027
- NetZero Metals will be led by Mike Cox – 35 years of nickel processing experience and senior leadership positions with Inco Ltd. and Vale SA overseeing a global portfolio of nickel refineries. Mike has assembled a global experienced team
- Funding for each project expected to come from various government programs - (Federal/provincial/DOD) and potential partners (multiple discussions underway)

Really?? A New Nickel District?



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- **Nickel resources are very concentrated in just 6 regions – East half Sulawesi (Indonesia), Sudbury (Canada), Taimyr Peninsula (Russia), Eastern Goldfields (Australia), Bushveld (southern Africa), Surigao/Palawan (Philippines), Jinchuan (China)**
 - The transactions demonstrate the potential of the Timmins region to join this list
- **History of large new sources of nickel supply is: 1) new approach to *existing* resource and 2) new source of demand to create significant value – not *necessarily* new discoveries**
 - First generation of supply relied on development of ability to separate nickel from copper and new use in World War 1 created Inco and Sudbury (discovered in 1885, but not unlocked until early 1900s)
 - Second generation led by Tsingshan realization that nickel/stainless is one market – and use of laterite resources sitting around untapped in Indonesia and Philippines since the 1960s/70s considered “too low grade” by traditional nickel industry to respond to massive stainless demand growth in China
- **Canada Nickel has developed the expertise to unlock value from low grade ultramafics and EV market is huge source of new demand which needs a low carbon nickel (which broader market also needs)**
 - Canada Nickel has consolidated a new Timmins nickel district ideally positioned to deliver to the North American auto industry and western nickel consumers in North America and Europe



BHP

In June 2020, BHP acquired the Honeymoon Well project from Norilsk Nickel. The tenements are located 50km from BHP's Mt. Keith operation lying in the prolific Agnew-Wiluna greenstone belt; *contains estimated 173Mt of M&I resource grading 0.68% nickel.*

OZ

In October 2020, Oz Minerals acquired the remaining shares (30%) of Cassini Resources who owns the West Musgrave project consisting of three Ni-Cu sulfide projects including the Nebo-Babel deposit for A\$76M (implied 100% value of **A\$280 million**). *West Musgrave contains 550Mt of resource grading 0.23% nickel and 0.42% copper.*

BHP

In August 2021, BHP announced the expansion of Mt. Keith + Yakabindie production by 40% (*reserve base of 247Mt grading 0.57% nickel*).



In December 2021, Wyloo Metals topped BHP's bid to acquire Noront Resources for over **C\$600+ million** (multiple bids). Noront owns the Eagle's Nest high grade nickel sulfide deposit located in the Ring of Fire in Northern Ontario.



Also in December 2021, Australia-based IGO acquired 100% of nickel miner Western Areas a Western Australia nickel sulphide producer, for A\$3.36/sh valuing Western Areas at **A\$1.1 billion**.

BHP

In January 2022, BHP invested an initial US\$50 million in Kabanga Nickel, which owns the Kabanga nickel sulfide project in Tanzania with contained nickel equivalent resource of 1.9Mt grading 3.44% NiEq. The investment values the Kabanga project at **US\$658 million** on a 100% basis.

BHP

In December 2022, BHP agreed to acquire Oz Minerals for A\$9.6 billion, which implies a **A\$2.2 billion** valuation for OZL's West Musgrave nickel-copper project in Western Australia.



In March 2023, Wyloo Metals announced an all cash offer to acquire the remaining shares (77%) of Mincor Resources at a **A\$760 million** valuation. Mincor operates the Cassini underground mine and the Northern Operations (Durkin North & Long Mines) in Kambalda.



Investment Highlights

- Key Investors: Agnico Eagle (11%), Samsung SDI (8.7%) and Anglo American (7.6%)
- Nickel market entering “supercycle” by mid-decade driven by EV demand
- Recent nickel supply growth largely “dirty nickel” - little visibility on supply growth outside Indonesia
- Crawford largest nickel sulphide discovery since early 1970s
- Canada Nickel consolidated Timmins Nickel District – potential for multiple Crawfords
- Well-positioned to deliver Next Generation of Nickel – large, scalable, nickel supply with zero carbon potential to both stainless & EV markets
- Development of NetZero Metals
- Well-established mining friendly jurisdiction with significant infrastructure in place
- Crawford Bankable Feasibility Study completed October 12, 2023

2024 Catalysts

- ✓ \$35 Million Flow-Through Financing
- ✓ Samsung SDI Investment
- ✓ NetZero Metals
 - Offtake Agreement
 - Texmont Resource & PEA
 - Continued Systematic District Exploration & Resource Definition
 - Environmental Impact Statement
 - First Nations Definitive Agreements
 - Crawford Funding Package (Offtake, Equity, Debt)



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Appendix

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Crawford BFS Detailed Summary



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| Ownership: 100% | Unit | Phase I (Years 1 - 3.5) | Phase II (Years 3.5 - 29) | Phase III (30 - 41) | LOM (Years 1 - 41) |
|--------------------------------|----------------------|----------------------------|--|------------------------|-----------------------|
| Mine Type | Type | | | Open Pit | |
| Capital Expenditures | | | | | |
| Initial & Expansion | US\$ millions | \$1,943 | \$1,600 | \$0 | \$3,543 |
| Sustaining & Closure | US\$ millions / year | \$0 | \$52 | \$10 | \$36 |
| Mining & Milling | | | | | |
| Mill Capacity | ktpd | 60 | 120 | 120 | 120 |
| Ore Mined | Mtpa | 36 | 59 | 0 | 42 |
| Ore Milled | Mtpa | 21 | 44 | 43 | 42 |
| Strip Ratio | Waste : Ore | 2.37 | 2.29 | n/a | 2.33 |
| Nickel Head Grade | % | 0.26 | 0.24 | 0.17 | 0.22 |
| Chromium Head Grade | % | 0.63% | 0.60 | 0.49 | 0.57 |
| Iron Head Grade | % | 6.2 | 6.43 | 6.49 | 6.44 |
| Recovery | | | | | |
| Nickel Recovery | % | 48% | 46% | 25% | 41% |
| Chromium Recovery | % | 28% | 29% | 26% | 28% |
| Iron Recovery | % | 54% | 56% | 46% | 53% |
| Production | | | | | |
| Recovered Nickel | ktpa | 26 | 48 | 18 | 38 |
| Recovered Chromium | ktpa | 37 | 76 | 54 | 67 |
| Recovered Iron | Mtpa | 0.7 | 1.6 | 1.3 | 1.4 |
| Recovered Palladium & Platinum | Kozpa | 8 | 13 | 10 | 12 |
| Carbon Capture | Mtpa | 0.6 | 1.5 | 1.1 | 1.3 |
| NSR | US\$/tonne milled | \$34.96 | \$32.31 | \$16.96 | \$28.08 |
| Average Costs | | | | | |
| Mining | US\$/tonne milled | \$9.82 | \$6.21 | \$0.62 | \$4.78 |
| Milling | US\$/tonne milled | \$5.31 | \$5.18 | \$5.19 | \$5.19 |
| G&A | US\$/tonne milled | \$2.35 | \$1.00 | \$0.50 | \$0.92 |
| Total Onsite Costs | US\$/tonne milled | \$17.48 | \$12.38 | \$6.31 | \$10.88 |
| C1 Cash Cost | US\$/lb Ni | \$2.67 | \$0.68 | (\$2.39) | \$0.39 |
| AISC | US\$/lb Ni | \$2.96 | \$1.54 | (\$1.72) | \$1.54 |
| Payables | % / Recovered | | 91% Ni, 50% Fe, 60% Co, 75% Pd, 76% Pt, and 65% Cr | | |



Project construction to be done with single expansion from 60ktpd to 120ktpd mill capacity. Peak capital investment of \$1.7 billion for *both* phases due to Critical Minerals refundable tax credit and expected Carbon Capture & Storage tax credit

| Total Capital | units | Initial | Expansion | Sustaining | Life of Project |
|------------------------|----------------------|----------------|----------------|----------------|-----------------|
| Mining | US\$ millions | \$499 | \$420 | \$1,304 | \$2,222 |
| Process Plant | US\$ millions | \$721 | \$726 | \$0 | \$1,447 |
| TMF & Water Management | US\$ millions | \$98 | \$84 | \$103 | \$285 |
| Infrastructure | US\$ millions | \$205 | \$93 | \$74 | \$372 |
| Indirects | US\$ millions | \$185 | \$132 | \$0 | \$317 |
| Owners | US\$ millions | \$50 | \$0 | \$0 | \$50 |
| Contingency | US\$ millions | \$185 | \$145 | \$0 | \$330 |
| Closure and Other | US\$ millions | \$0 | \$0 | \$134 | \$134 |
| Total | US\$ millions | \$1,943 | \$1,600 | \$1,615 | \$5,157 |

The bankable feasibility study capital cost estimates include an allowance for growth averaging 6% within the direct estimate of applicable construction activities. In addition, a contingency averaging 11% has been applied to all direct and indirect items in the two phases of the project.

Source: Bankable Feasibility Study news release, titled "Canada Nickel Announces Positive Bankable Feasibility Study For its Crawford Nickel Sulphide Project", Effective Date of October 12, 2023

Crawford Proven & Probable Reserves



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Crawford Mineral Reserves (effective August 31, 2023)

| | Ore | Grade | | | | | | | Contained Metal | | | | | | Mt CO ² |
|-------------------------------|--------------|-------------|--------------|--------------|--------------|-------------|-------------|-------------|-----------------|------------|------------|------------|------------|--------------|--------------------|
| | (Mt) | Ni % | Co % | Pd g/t | Pt g/t | Fe % | Cr % | Brucite % | Ni (kt) | Co (kt) | Pd (koz) | Pt (koz) | Fe (Mt) | Cr (kt) | Capture |
| HG Main Zone | | | | | | | | | | | | | | | |
| Proven | 208 | 0.31 | 0.013 | 0.027 | 0.011 | 6.23 | 0.60 | 1.78 | 641 | 27 | 180 | 74 | 13 | 1,249 | 8 |
| Probable | 64 | 0.29 | 0.013 | 0.023 | 0.012 | 6.47 | 0.54 | 1.98 | 185 | 8 | 47 | 24 | 4 | 348 | 3 |
| LG Main Zone | | | | | | | | | | | | | | | |
| Proven | 213 | 0.21 | 0.013 | 0.011 | 0.009 | 6.69 | 0.58 | 1.15 | 445 | 27 | 75 | 58 | 14 | 1,226 | 6 |
| Probable | 368 | 0.18 | 0.013 | 0.011 | 0.009 | 6.82 | 0.53 | 1.03 | 678 | 47 | 133 | 106 | 25 | 1,961 | 10 |
| HG East Zone | | | | | | | | | | | | | | | |
| Proven | 375 | 0.26 | 0.012 | 0.014 | 0.009 | 5.92 | 0.64 | 2.84 | 965 | 47 | 170 | 112 | 22 | 2,418 | 18 |
| Probable | 148 | 0.25 | 0.012 | 0.009 | 0.007 | 5.83 | 0.63 | 2.87 | 369 | 18 | 44 | 32 | 9 | 926 | 7 |
| LG East Zone | | | | | | | | | | | | | | | |
| Proven | 198 | 0.15 | 0.012 | 0.011 | 0.011 | 7.00 | 0.50 | 0.32 | 295 | 24 | 73 | 67 | 14 | 998 | 1 |
| Probable | 141 | 0.15 | 0.011 | 0.012 | 0.010 | 6.54 | 0.47 | 0.60 | 212 | 16 | 53 | 46 | 9 | 659 | 2 |
| Total Crawford Reserve | | | | | | | | | | | | | | | |
| Proven | 994 | 0.24 | 0.013 | 0.016 | 0.010 | 6.37 | 0.59 | 1.75 | 2,345 | 125 | 498 | 311 | 63 | 5,892 | 33 |
| Probable | 721 | 0.20 | 0.012 | 0.012 | 0.009 | 6.53 | 0.54 | 1.41 | 1,444 | 89 | 278 | 208 | 47 | 3,895 | 22 |
| Proven + Probable | 1,715 | 0.22 | 0.013 | 0.014 | 0.009 | 6.44 | 0.57 | 1.61 | 3,789 | 215 | 777 | 519 | 110 | 9,787 | 54 |

The Mineral Reserve Estimate was prepared in accordance with CIM Definition Standards for Mineral Resources and Mineral Reserves (CIM, 2014) by QP Dave Penswick, P.Eng who is an independent consultant. Mineral Reserves are included within the reported Mineral Resources. Mineral reserves are contained within a Lerchs-Grossmann pit shell using prices of \$15,650/t nickel, \$26,000/t cobalt, \$878/oz palladium, \$748/oz platinum, \$211/t iron (equivalent to \$58/t iron ore price) and \$2,500/t chromium; metallurgical recoveries based on test work, open pit mining costs ranging from C\$1.35 – C\$3.17/t mined, depending upon depth and size of equipment, mill + G&A costs of C\$7.54/t milled and royalties to 4.1% of NSR. The QP is not aware of any environmental, permitting, legal, title, taxation, socio-economic, marketing, political, or other relevant issues that could potentially affect this Mineral Resource Estimate.



Crawford Mineral Resources (effective August 31, 2023)

| | Tonnage | Grade | | | | | | | Contained Metal | | | | | |
|--------------------------------|--------------|-------------|--------------|--------------|--------------|-------------|-------------|-------------|-----------------|--------------|------------|------------|--------------|-------------|
| | (Mt) | Ni (%) | Co (%) | Pd (g/t) | Pt (g/t) | Fe (%) | Cr (%) | Bruc (%) | Ni (Mt) | Co (Kt) | Pd (Moz) | Pt (Moz) | Fe (Mt) | Cr (Mt) |
| Higher Grade Main Zone | | | | | | | | | | | | | | |
| Measured | 253 | 0.30 | 0.013 | 0.027 | 0.012 | 6.40 | 0.59 | 1.73 | 0.8 | 33.1 | 0.2 | 0.1 | 16.2 | 1.5 |
| Indicated | 296 | 0.28 | 0.013 | 0.023 | 0.012 | 6.93 | 0.57 | 1.36 | 0.8 | 39.0 | 0.2 | 0.1 | 20.5 | 1.7 |
| Mea+Ind | 549 | 0.29 | 0.013 | 0.025 | 0.012 | 6.68 | 0.58 | 1.53 | 1.6 | 72.1 | 0.4 | 0.2 | 36.7 | 3.2 |
| Inferred | 212 | 0.28 | 0.013 | 0.018 | 0.011 | 6.91 | 0.56 | 1.21 | 0.6 | 28.2 | 0.1 | 0.1 | 14.6 | 1.2 |
| Lower Grade Main Zone | | | | | | | | | | | | | | |
| Measured | 280 | 0.22 | 0.013 | 0.011 | 0.009 | 6.89 | 0.59 | 1.15 | 0.6 | 36.8 | 0.1 | 0.1 | 19.3 | 1.6 |
| Indicated | 698 | 0.21 | 0.013 | 0.011 | 0.009 | 7.10 | 0.57 | 1.07 | 1.5 | 91.7 | 0.2 | 0.2 | 49.6 | 4.0 |
| Mea+Ind | 978 | 0.21 | 0.013 | 0.011 | 0.009 | 7.04 | 0.58 | 1.10 | 2.1 | 128.5 | 0.3 | 0.3 | 68.9 | 5.6 |
| Inferred | 1,324 | 0.21 | 0.013 | 0.010 | 0.009 | 7.20 | 0.57 | 0.94 | 2.8 | 173.8 | 0.4 | 0.4 | 95.4 | 7.5 |
| Higher Grade East Zone | | | | | | | | | | | | | | |
| Measured | 394 | 0.26 | 0.012 | 0.015 | 0.009 | 5.92 | 0.65 | 3.10 | 1.0 | 49.2 | 0.2 | 0.1 | 23.3 | 2.5 |
| Indicated | 300 | 0.26 | 0.013 | 0.011 | 0.007 | 5.85 | 0.63 | 3.19 | 0.8 | 37.8 | 0.1 | 0.1 | 17.5 | 1.9 |
| Mea+Ind | 694 | 0.26 | 0.013 | 0.013 | 0.008 | 5.89 | 0.64 | 3.14 | 1.8 | 87.1 | 0.3 | 0.2 | 40.9 | 4.4 |
| Inferred | 112 | 0.26 | 0.013 | 0.010 | 0.007 | 5.90 | 0.62 | 2.89 | 0.3 | 14.2 | 0.0 | 0.0 | 6.6 | 0.7 |
| Lower Grade East Zone | | | | | | | | | | | | | | |
| Measured | 169 | 0.16 | 0.013 | 0.011 | 0.009 | 7.25 | 0.54 | 0.40 | 0.3 | 21.3 | 0.1 | 0.0 | 12.3 | 0.9 |
| Indicated | 172 | 0.17 | 0.012 | 0.011 | 0.009 | 7.11 | 0.52 | 0.93 | 0.3 | 21.2 | 0.1 | 0.1 | 12.2 | 0.9 |
| Mea+Ind | 341 | 0.17 | 0.012 | 0.011 | 0.009 | 7.18 | 0.53 | 0.67 | 0.6 | 42.5 | 0.1 | 0.1 | 24.5 | 1.8 |
| Inferred | 45 | 0.17 | 0.013 | 0.010 | 0.008 | 7.11 | 0.54 | 0.55 | 0.1 | 5.8 | 0.0 | 0.0 | 3.2 | 0.2 |
| Total Crawford Resource | | | | | | | | | | | | | | |
| Mea+Ind | 2,562 | 0.24 | 0.013 | 0.014 | 0.010 | 6.67 | 0.59 | 1.69 | 6.0 | 330.2 | 1.2 | 0.8 | 170.9 | 15.1 |
| Inferred | 1,693 | 0.22 | 0.013 | 0.011 | 0.009 | 7.08 | 0.57 | 1.09 | 3.7 | 222.0 | 0.6 | 0.5 | 119.9 | 9.7 |

Mineral Resources have an effective date of August 31, 2023. Mr Scott Jobin-Bevans with Caracle Creek International Consulting Inc at the time of preparation of the estimate, is the Qualified Person responsible for the Mineral Resource Estimate. Mineral Resources are inclusive of Mineral Reserves. Mineral Resources are not Mineral Reserves and do not have demonstrated economic viability. Mineral resources are contained within a Lerchs-Grossmann pit shell using prices of \$20,000/t nickel, \$48,500/t cobalt, \$1350/oz palladium, \$1,150/oz platinum, \$290/t iron (equivalent to \$80/t iron ore price) and \$2,290/t chromium; metallurgical recoveries based on test work, open pit mining costs ranging from C\$1.35 – C\$3.17/t mined, depending upon depth and size of equipment, mill + G&A costs of C\$7.54/t milled and royalties to 4.1% of NSR. The QP is not aware of any environmental, permitting, legal, title, taxation, socio-economic, marketing, political, or other relevant issues that could potentially affect this Mineral Resource Estimate.

Comparison of Key Metrics: BFS vs PEA



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The feasibility study had multiple improvements to the PEA in mine life and recoveries

| Mining & Milling | units | Crawford FS | | Crawford | Variance: FS vs PEA | |
|--------------------------------|-------|-------------|-------|----------|---------------------|------|
| | | Phase 1 -2 | LOM | PEA | Phase 1 -2 | LOM |
| Life | years | 30 | 41 | 25 | +20% | +64% |
| Ore Mined | Mt | 1,700 | 1,715 | 907 | +87% | +89% |
| Ore Milled | Mt | 1,230 | 1,715 | 907 | +36% | +89% |
| Recovery | | | | | | |
| Nickel Recovery | % | 46% | 41% | 37% | +23% | +10% |
| Cobalt Recovery | % | 14% | 11% | 8% | +69% | +38% |
| Palladium & Platinum Recovery | % | 39% | 38% | n/a | | |
| Iron Recovery | % | 56% | 53% | 36% | +54% | +46% |
| Chromium Recovery | % | 29% | 28% | 27% | +8% | +5% |
| Annual Production | | | | | | |
| Recovered Nickel | Ktpa | 45 | 38 | 34 | +33% | +12% |
| Recovered Cobalt | Ktpa | 0.7 | 0.6 | 0.4 | +89% | +55% |
| Recovered Palladium & Platinum | Kozpa | 13 | 12 | n/a | | |
| Recovered Iron | Mtpa | 1.5 | 1.4 | 0.9 | +70% | +65% |
| Recovered Chromium | Ktpa | 71 | 67 | 59 | +22% | +14% |

Source: Bankable Feasibility Study news release, titled "Canada Nickel Announces Positive Bankable Feasibility Study For its Crawford Nickel Sulphide Project", Effective Date of October 12, 2023



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